

WINTERSHALLDEA

Q4 AND FULL YEAR 2021 RESULTS PRESENTATION

Paul Smith (CFO) 24 February 2022



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This document includes projections and other "forward-looking statements", which are based on expectations of the Company's management and projections about future events and financial performance as of the date of the presentation. These forward-looking statements involve a number of risks, uncertainties, and assumptions about the Company and its subsidiaries, which are beyond the control of the Company. In light of these risks, uncertainties and assumptions, actual results may not occur or may differ materially from those predicted in the forward-looking statements and from the past performance of the Company. As a result, you should not rely on these forward-looking statements. The Company accepts no obligation to update any forward-looking statements set forth herein or to adjust them to future events or developments.

If the company uses terms like "Net zero by 2030", "Net zero GHG emissions by 2030" or similar expressions they refer to the target to reduce the Scope 1 and Scope 2 greenhouse gas emissions of the upstream activities (operated and non-operated at equity basis) to net zero by 2030.

Non GAAP and Non IFRS Financial Measures

This document contains certain non GAAP and non IFRS measures and ratios, including for example EBITDAX, net debt, net working capital, coverage ratios and EBITDAX per boe that are not required by, or presented in accordance with, any GAAP or IFRS.

These non GAAP and non IFRS measures and ratios may not be comparable to similarly titled measures used by other companies and have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our operating results as reported under IFRS or any GAAP. The Company's management uses these measures to measure operating performance and liquidity as a basis for strategic planning and forecasting, as well as monitoring certain aspects of our operating cash flow and liquidity. Non GAAP and non IFRS measures and ratios such as EBITDAX, coverage ratios and EBITDAX per boe are not measurements of the Company's performance or liquidity under IFRS and should not be considered as alternatives to operating profit, profit for the year, capital expenditure or any other performance measures derived in accordance with IFRS or any GAAP or as alternatives to cash flow from operating, investing or financing activities.

Some of the limitations of FBITDAX are:

- They do not reflect the Company's cash expenditures or future requirements for contractual commitments
- They do not reflect changes in, or cash requirements for, our working capital needs
- · They do not reflect the significant interest expense, or the cash requirements necessary, to service interest or principal payments on our debt
- Although depreciation and amortization are non cash charges, the assets being depreciated and amortized will often need to be replaced in the future and EBITDAX does not reflect any cash requirements that would be required to make such replacements; and
- They do not reflect the impact of certain cash charges resulting from matters we consider not to be indicative of our ongoing operations

Because of these limitations, EBITDAX should not be considered as measures of discretionary cash available to us to invest in the growth of our business or as measures of cash that will be available to us to meet our obligations.



FINANCIAL AND OPERATIONAL RESULTS





MACROECONOMIC BACKDROP

TTF PRICE DEVELOPMENT (\$/MSCF)



BRENT PRICE DEVELOPMENT (\$/BBL)



SOURCE: HEREN/ARGUS; FX CONVERSION ACCORDING TO ECB

SOURCE: PLATTS



2021 PERFORMANCE SUMMARY

HEALTH AND SAFETY

OPERATIONAL

YoY

FINANCIAL

YoY

 $\mathsf{TRIR}^\mathtt{1}$

mboe/d

PRODUCTION²

O4 2021: 678 mboe/d FY 2020: 623 mboe/d



EBITDAX

O4 2021: €1.509 million FY 2020: €1.643 million € million



€ per boe

PRODUCTION COST³

O4 2021: €4.3/boe FY 2020: €3.5/boe



€ million

ADJ. NET INCOME

Q4 2021: €376 million FY 2020: €195 million



€ million

CAPEX⁴

O4 2021: €280 million FY 2020: €1,237 million



€ million

FREE CASH FLOW O4 2021: €878 million

FY 2020: €159 million

^{+ 1,209%}

^{1 |} BASED ON THE LAST 12 MONTHS PER MILLION HOURS WORKED

² ON A WORKING INTEREST BASIS, INCLUDING PROPORTIONAL PRODUCTION FROM AT EQUITY ACCOUNTED COMPANIES, EXCLUDING LIBYA ON-SHORE PRODUCTION

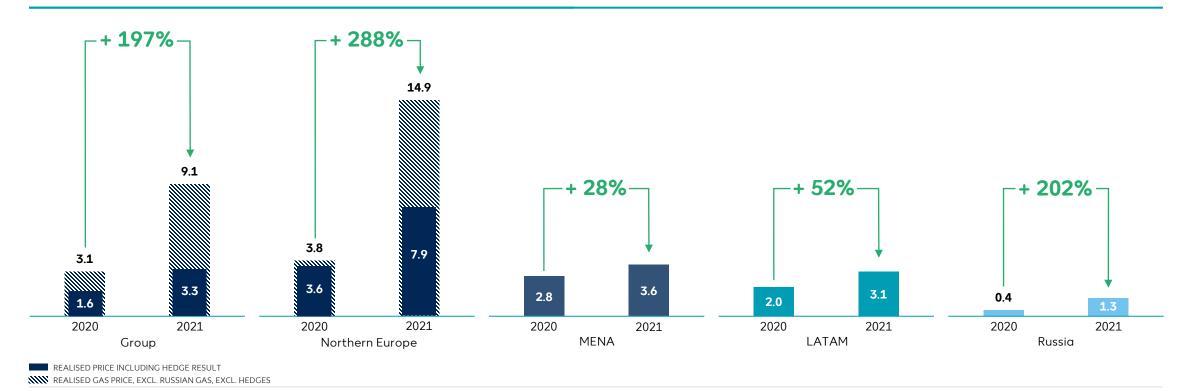
^{3 |} EXCLUDING ONE-OFF EFFECTS IN Q4 2020 AND Q4 2021 RELATED TO A PRE-MERGER COMMERCIAL SETTLEMENT WITH A THIRD PARTY

⁴ EXCLUDING CAPITALIZED EXPLORATION AND ACQUISITIONS



REALISATIONS

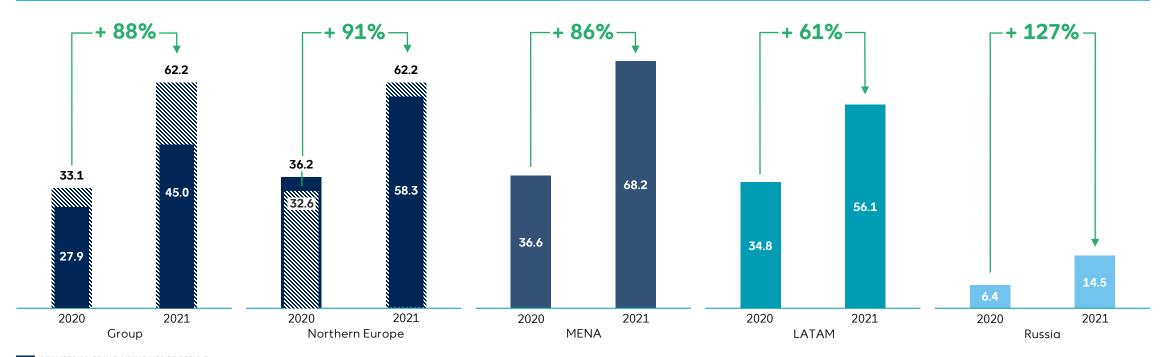
GAS (\$/MSCF)





REALISATIONS (CONT'D)

LIQUIDS (\$/BBL)



REALISED PRICE INCLUDING HEDGE RESULT



PRODUCTION COSTS

PRODUCTION COST EVOLUTION¹ (€/BOE)

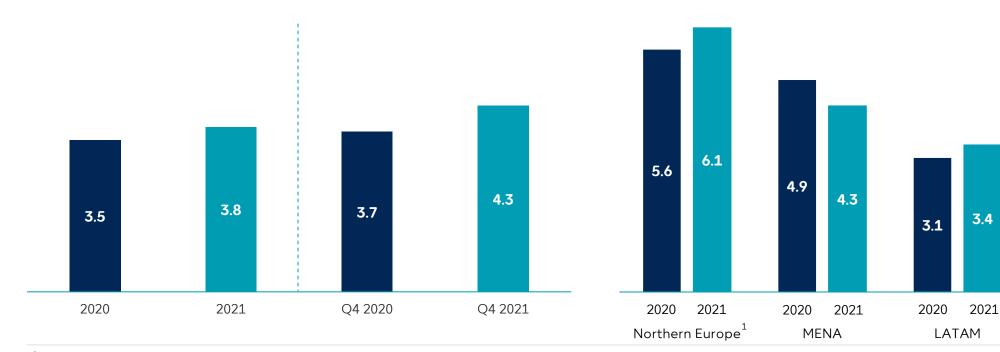
PRODUCTION COSTS PER REGION (€/BOE)

0.4

2021

2020

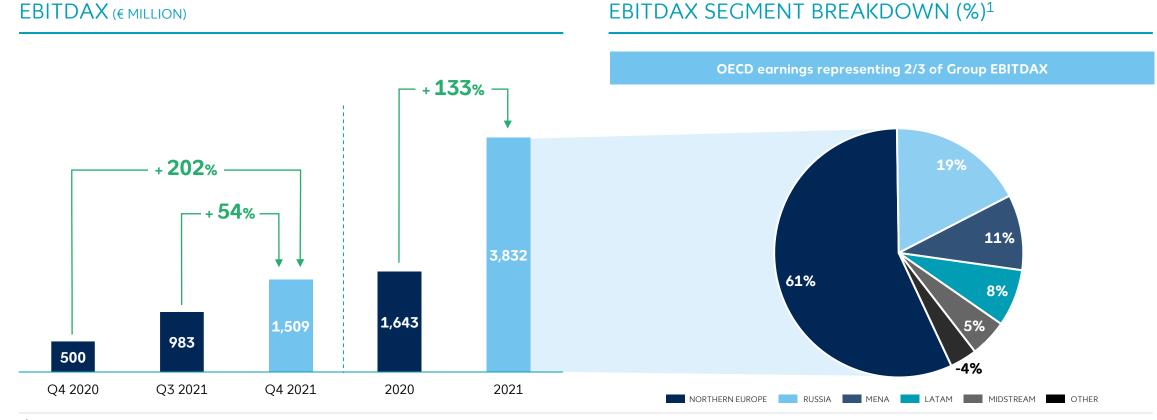
Russia



^{1 |} EXCLUDING ONE-OFF EFFECTS IN Q4 2020 AND Q4 2021 RELATED TO A PRE-MERGER COMMERCIAL SETTLEMENT WITH A THIRD PARTY



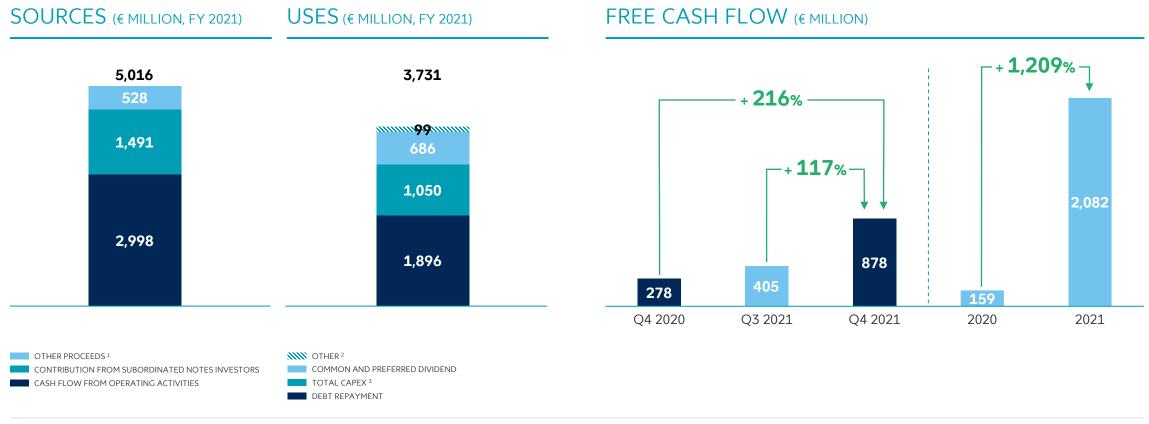
STRONG FINANCIAL PERFORMANCE



^{1 |} PERCENTAGES MAY NOT SUM UP TO ONE HUNDRED DUE TO ROUNDING



SOURCES AND USES OF CASH AND CASH FLOW



^{1 |} INCLUDING FINANCIAL RECEIVABLES, PROCEEDS FROM THE DISPOSAL OF NON-CURRENT ASSETS/DIVESTITURES, CHANGE IN FINANCIAL LIABILITIES (RELATED PARTIES) AND FX EFFECTS IN CASH AND CASH EQUIVALENTS

^{2 |} INCLUDING OTHER CASH FLOW FROM FINANCING ACTIVITIES

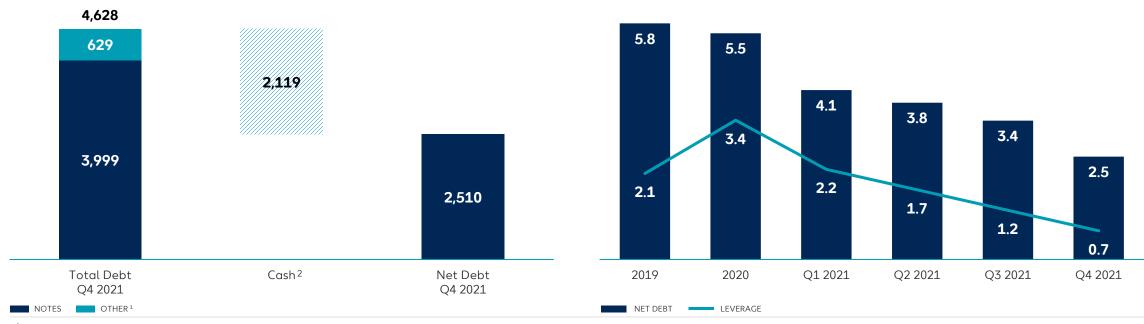
^{3 |} INCLUDING CAPITALIZED EXPLORATION



ROBUST BALANCE SHEET

NET DEBT (€ MILLION)

LEVERAGE EVOLUTION (X)



^{1 |} LIABILITIES FROM CASHPOOLING, LEASE LIABILITIES AND DEBT TO BANKS

^{2 |} INCLUDING CASH EQUIVALENTS AND FINANCIAL RECEIVABLES FROM CASH POOLING

OUTLOOK





GUIDANCE AND OUTLOOK

	2021 GUIDANCE (original)	2021 (actuals)	2022 GUIDANCE
Production ¹	620 – 640 mboe/d	634 mboe/d	610 – 630 mboe/d
Capex	€1,000 – 1,100 million	€952 million	€1,000 – 1,100 million
Exploration Expenditures	€200 – 250 million	€181 million	€200 – 250 million

¹ ON A WORKING INTEREST BASIS, INCLUDING PROPORTIONAL PRODUCTION FROM AT EQUITY ACCOUNTED COMPANIES, EXCLUDING LIBYA ONSHORE PRODUCTION

APPENDIX





SENSITIVITIES

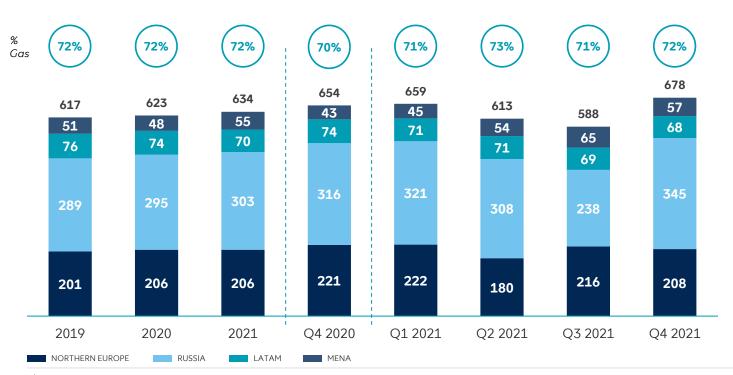
	EBITDAX	FCF
+/- \$5/bbl Brent	+/- ~€125 million	+/- ~€80 million
+/- \$1/mmbtu TTF	+/- ~€75 million	+/- ~€50 million

Sensitivity applies only to the Brent and European gas excluding all domestic contract-based portfolio, such as Russia, Argentina, Egypt

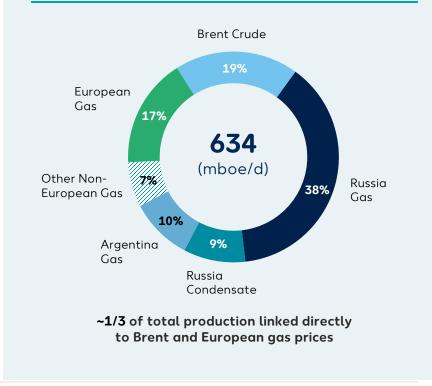


PRODUCTION

PRODUCTION¹ (WI, MBOE/D)



FY 2021 PRODUCTION¹ COMPOSITION



1 ON A WORKING INTEREST BASIS, INCLUDING PROPORTIONAL PRODUCTION FROM AT EQUITY ACCOUNTED COMPANIES, EXCLUDING LIBYA ONSHORE PRODUCTION



COMMODITY HEDGING (AS OF 31 DEC 2021)

		2022	2023	2024
Total	Total Volumes, mboe/d (Change since 30 Sep 2021)	77 (-3)	69 (+5)	35 (+8)
Oil	Volume, mbbl/d	21	15	7
0	Price, \$/bbl	58	59	61
Gas	Volume, mmscf/d	325	316	162
Ğ	Price, \$/mscf	5.8	6.4	6.7



RESULTS SUMMARY

	Unit	FY 2021	FY 2020	Q4 2021	Q4 2020
Production ¹	mboe/d	634	623	678	654
Brent	\$/boe	71	42	79	44
Gas TTF	\$/mscf	15.7	2.6	30.9	4.5
EBITDAX	€ million	3,832	1,643	1,509	500
Operating Cash Flow	€ million	2,998	1,604	1,021	602
Capex ²	€ million	952	1,237	280	295
Free Cash Flow	€ million	2,082	159	878	278
Adjusted Net Income	€ million	950	195	376	128
		31.12.2021	31.12.2020	31.12.2021	31.12.2020
Net Debt	€ million	2,510	5,519	2,510	5,519
Leverage Ratio (LTM)	×	0.7	3.4	0.7	3.4
Cash & Cash Equivalents	€ million	2,106	821	2,106	821
Liquidity	€ million	3,006	2,171	3,006	2,171

¹ ON A WORKING INTEREST BASIS, INCLUDING PROPORTIONAL PRODUCTION FROM AT EQUITY ACCOUNTED COMPANIES, EXCLUDING LIBYA ONSHORE PRODUCTION

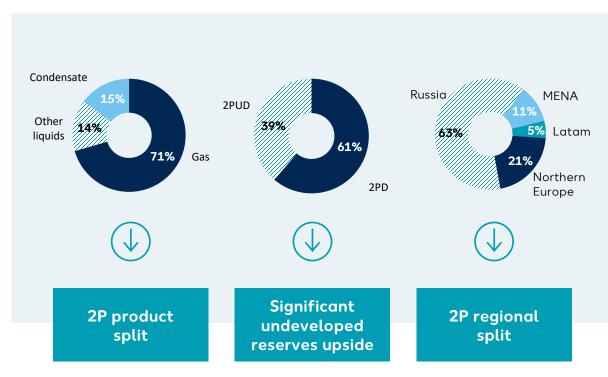
^{2 |} EXCLUDING CAPITALISED EXPLORATION AND ACQUISITIONS



RESERVES UPDATE¹

Overview (billion boe)

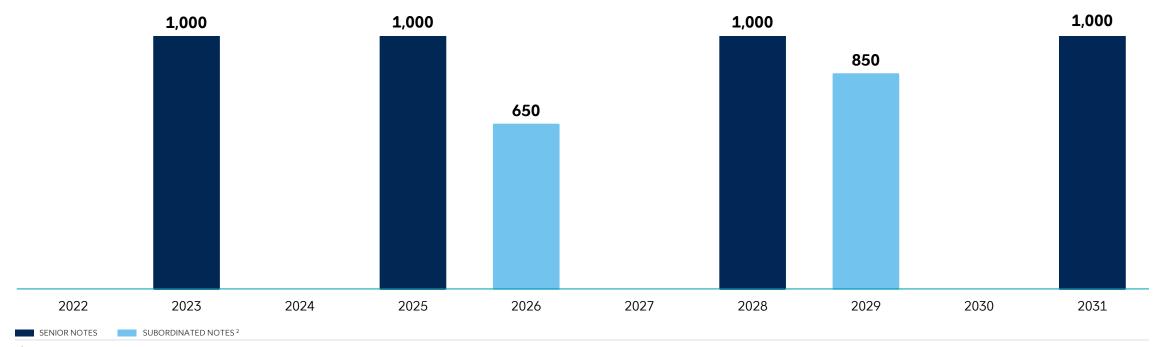






DEBT MATURITY PROFILE

€ MILLION¹



¹ FACE VALUES

² SUBORDINATED NOTES SHOWN UNTIL FIRST CALL DATE



DEFINITIONS

1P reserves	Quantities of petroleum that can be estimated with reasonable certainty (at least 90 per cent) to be commercially recoverable (proved reserves)
2P reserves	1P reserves plus reserves that are deemed probable (at least 50 per cent likely) to be commercially recoverable (probable reserves)
2C resources	Best estimate of contingent resources
Adjusted Net Income	Defined as EBITDAX less depreciation and amortisation, less exploration expenses, plus financial income, less financial expenses and less income taxes, adjusted for special items as well as tax effects on adjusted special items or disregarded items
CAPEX	Capex for the Group consists of payments for intangible assets, property, plant and equipment and investment property less capitalised exploration
EBITDAX	Defined as revenues and other income less production and operating expenses, less production and similar taxes, less general and administrative expenses and adjusted for special items
Free cash flow	Free cash flow for the Group comprises cash flow from operating activities and cash flow from investing activities but excludes payments for acquisitions and proceeds from the disposal of non-current assets/divestures, as shown in the Group's consolidated statement of cash flows
Leverage	Net debt divided by last twelve months EBITDAX
LTIR	Lost time injury rate per million hours worked (Renamed from lost time injury frequency - LTIF)
Net Debt	Net debt consists of liabilities to banks, senior bonds, interest-bearing financial liabilities from cash-pooling towards related parties and leasing liabilities less cash and cash equivalents and less interest-bearing financial receivables from cash-pooling from related parties
Production costs	Production costs include G&A allocation but exclude export and processing tariffs, finance items and R&D
TRIR	Total Recordable Incident Rate per million hours worked

NOTE: CERTAIN NUMERICAL FIGURES AND PERCENTAGES SET OUT IN THIS PRESENTATION HAVE BEEN SUBJECT TO ROUNDING ADJUSTMENTS.